

Investor Presentation Q1 FY 2019-20

August 2019



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USFB-Strong business performance





Net Profits for Q1-FY20 at ₹ 94 Cr up by 105% vs Q1-FY19; NII at ₹352 Cr up by 44% vs Q1-FY19; RoA / RoE at 2.7%/ 20.2% for Q1-FY20



Improvement in cost-to-income ratio: Strong business growth and cost control measures leading to cost-to-income ratio at 64% in Q1-FY20



Strong growth in asset businesses: Gross Advances as on 30 Jun'19 was at ₹ 11,783 Cr – up 51% vs Q1-FY19



Deposit base building: Total deposit as of 30 Jun'19 stood at ₹ 7,956 Cr covering 68% of Gross Advances; retail deposits at 43% of total deposits



Focus on customer acquisition: 47.2 lakh customers as on 30 Jun'19, up from 39.4 lakhs as on 30 Jun'18



Great Place To Work: USFB jumped to 6th rank as India's best companies to work with as declared by Great Place To Work Institute

*Gross Advances includes securitization & IBPC

Note: All USFB numbers in this presentation are on iGAAP basis unless specified. iGAAP financials are based on management reports and have not been subject to review/audit by Auditors. The purpose of iGAAP financials is merely to provide an update on business performance.





Performance Highlights Ujjivan Small Finance Bank

Note: All financials given in this presentation are on I-GAAP basis unless specified. These are for informational purpose only



Q1FY20 Key Highlights - USFB



24 States/ UTs, 221 Districts



474 branches, 50 Asset Centers, 387 ATMs^





Expanding Customer base



47.2 lakh customers 41.9 lakh borrowers 15,626 Employees



Total B/S Assets



Disbursements



Gross Advances#



Total Deposits



Retail Deposits*

43.1%

Vs.

19.7%

30-Jun-18

Note: # Gross advances includes Securitization & IBPC

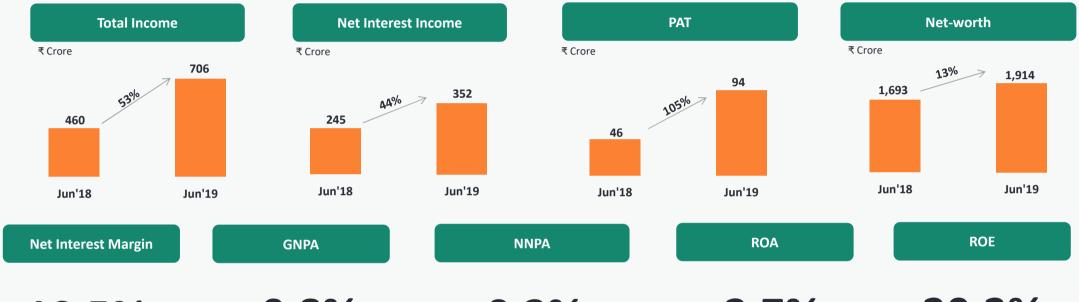
* Retail Deposit as a % of Total Deposit

^Includes 9 Automated Cash recycler



Q1FY20 Key Highlights - USFB





10.5%

Vs.

10.8%

Q1FY19

0.8%

Vs.

2.7%

Jun'18

0.3%

Vs.

0.3%

Jun'18

2.7%

Vs.

1.9%

Q1FY19

20.2%

Vs.

11.1%

Q1FY19





USFB: Performance Highlights (1/2)

Key highlights:

- Robust NII growth led by gross advances, up 43.8% vs Q1-FY19
- ❖ Bank NIM at 10.5% in Q1-FY20 vs 10.8% in Q1-FY19
- PAT at ₹ 94.4 Cr in Q1-FY20 vs ₹ 46.1 Cr in Q1-FY19
- ROA stands at 2.7% in Q1-FY20 vs 1.9% in Q1-FY19
- Capital Adequacy stands at 19.0% of which Tier-I capital is 18.4%
- Disbursement: ₹ 2,959 Cr in Q1-FY20 up 41.4% vs Q1-FY19
- ❖ Strong growth in Loan Book: Gross Advances stands at ₹ 11,783 Cr up 51.3% vs Q1-FY19
 - MicroBanking[^] growth accelerated to 36.8% vs Q1-FY19
 - Non-MicroBanking* book grew to nearly 3x vs Q1-FY19
- Deposit franchise expanded to ₹7,956 Cr covering 67.5% of total gross advances
 - Retail deposit at ₹ 3,429 Cr comprising 43.1% of total deposits up from 37.1% in Q4-FY19
- ^ MicroBanking includes Group/ Individual loans and Rural Banking
- * Non Micro Banking includes MSE, Affordable Housing, Personal Loans, Lending to NBFC & MFI's





USFB: Performance Highlights (2/2)

Retail Banking

- Retail deposits stands at ₹ 3,429 Cr as on 30 June 2019 up from ₹ 2,739 Cr in FY 19; CASA at ₹ 827 Cr
- Launch of Business Edge Current Account with value added benefits

MicroBanking & Rural Banking

- ❖ Disbursement of ₹ 2,438 Cr in Q1-FY20 up 29% from Q1-FY19; led by process efficiencies & growth in individual lending
- Family Banking Initiative to take banking service to the entire family of customers, launched pan India
- New products showing good traction: Group Loan Top-up, Open Market Home Improvement Loan, Agri Group Loan and Kisan Suvidha Loan

MSE

- Disbursement in Q1-FY20 at ₹ 141 Cr up 85% from Q1-FY19
- MSE Business Edge product with funding amount up to ₹ 2 Cr was launched in Jun'19, and is targeted at formal MSE customers.

Affordable Housing

- ❖ Disbursement of ₹ 205 Cr in Q1-FY20 vs. ₹ 106 Cr in Q1-FY19, highest quarterly disbursal ever delivered
- Crossed ₹ 1,000 Cr of affordable housing portfolio in June-19





Q1-FY20 Business and Operational Highlights - USFB

Gross Advances^

- ₹11,783 Crore as of Jun'19
- 51.3% y-o-y growth

Asset Quality

- GNPA at 0.8%, NNPA at 0.3%
- Adequate PCR at 69%

Branch Network

- 474 banking outlets including 120 in URCs
- 50 asset centres

*Net Advances

- ₹11,328 Crore as of Jun'19
- 45.5% y-o-y growth

Secured Loan Book

- 16.3% to total loan book
- 251.6% y-o-y growth

Deposits

- Deposits constitute 67.5% of Gross Advances^
- Reduced reliance on CD

Loan Composition

Non-MicroBanking* book constitutes
 18.0% against 9.3% in Jun'18

Disbursements

- ₹2,959 Crore for Q1-FY20
- 41.4% y-o-y growth

Retail Deposits

 Retail deposits at 43.1% against 37.1% in Mar'19

^{*}Non-MicroBanking Book includes MSE, Affordable Housing, Personal Loans, Lending to NBFC & MFI's Y-o-Y refers to Q1-FY20 vs Q1-FY19 comparison



[^] Gross Advances includes Securitisation, IBPC & Provision; MicroBanking includes Group/ Individual loans , Rural Banking

^{*}Net Advances excludes IBPC/Securitization & NPA provisions



USFB: Way forward

Retail Banking

- Focus on MSE relationships to build deposits leveraging products like Corporate Internet Banking, Point of Sales terminal, Cash Management Solution and Salary processing etc.
- Drive Bulk acquisition through Digital Savings and Corporate Salary Program

MicroBanking

Sampoorna Family Banking program in all regions. Sampoorna Lakshya (fixed deposit) and Sampoorna Nidhi (recurring deposit) products to go live by Q2FY20

MSE

- ❖ Introduction of 'Business Edge Product' with Loan amount up to ₹ 2 Cr
- Dedicated team of Relationship Managers for Large clusters (> 200 customers) with continuous focus on relationship building and cross sell

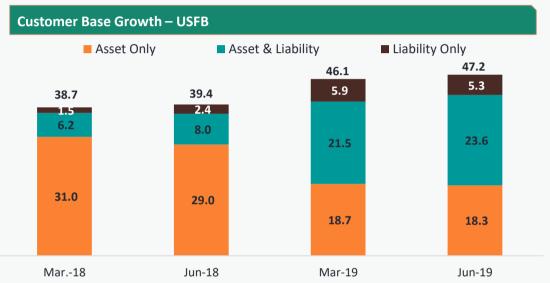
Affordable Housing

- Tie-up with Government Agencies for offering housing loan to their beneficiaries
- Focus on sourcing business from Tier 3 & Tier 4 cities



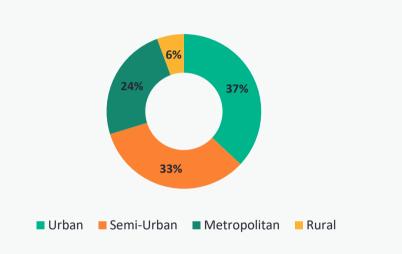


Customer Base Growth – USFB



Customers (in Lakhs)	Mar'19	Jun'18	Mar'19	Jun'19
Asset only Customers	31.0	29.0	18.7	18.3
Liability Customers	7.7	10.4	27.4	28.9
Liability only Customers	1.5	2.4	5.9	5.3
Total Customers	38.7	39.4	46.1	47.2

Customer Base – Area Wise

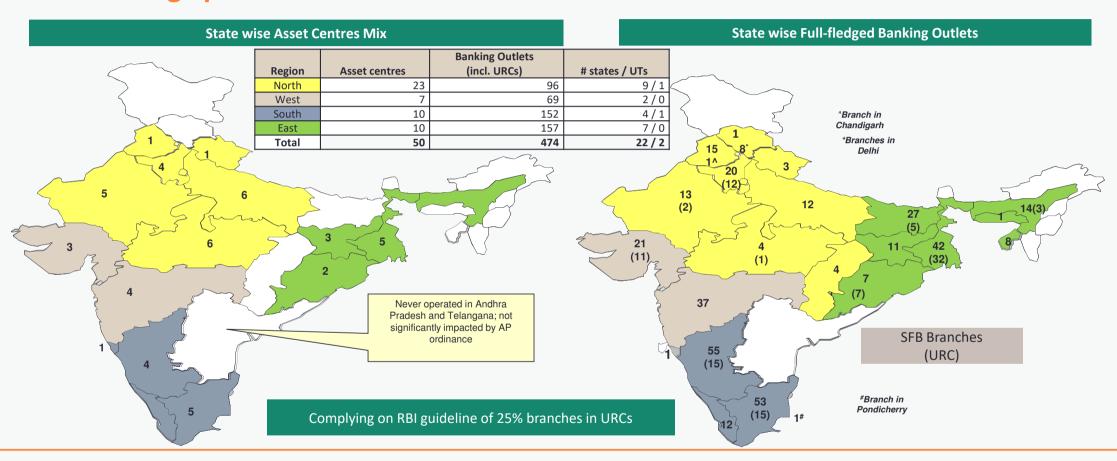


- Borrower base/ asset customers up by 4.2% vs Q4FY19/ 13.2% vs Q1FY19
- Liability customers up by 5.5% vs Q4FY19/77.9% vs Q1FY19
- We plan to cover most of our MicroBanking customers with Liability products by end-FY20





Wide Geographical Distribution



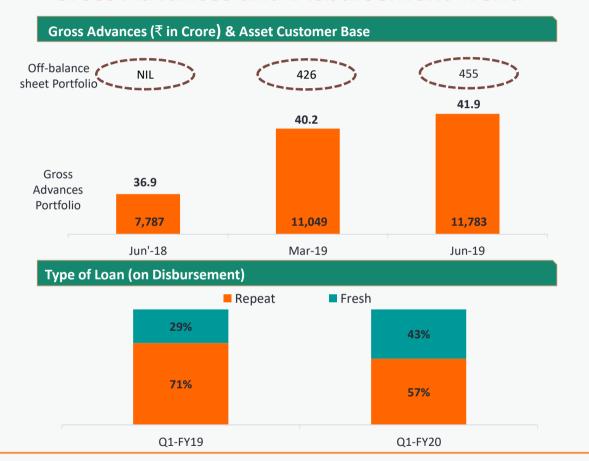


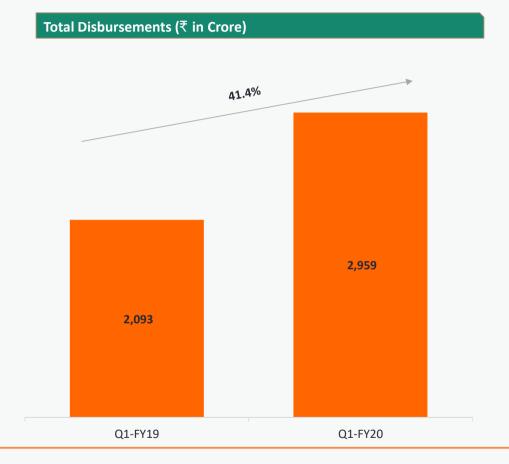


Business Performance Overview Ujjivan Small Finance Bank



Gross Advances and Disbursement Trend

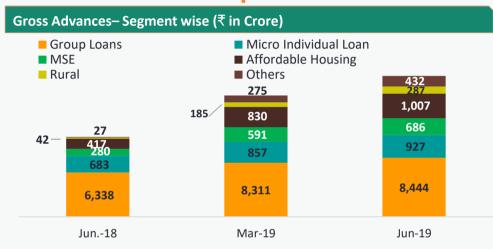




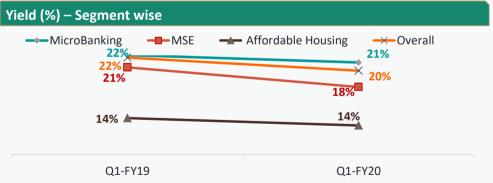




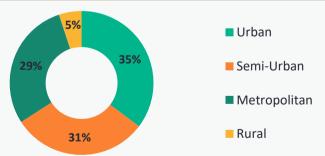
Gross Advances Snapshot



Product	% Gross Adavances	Growth Y-o-Y	Growth Q-o-Q
Group Loans	71.7%	33.2%	1.6%
Micro Individual Loan	7.9%	35.8%	8.1%
Rural Banking	2.4%	590.8%	54.9%
MicroBanking	82.0%	36.8%	3.3%
MSE	5.8%	144.6%	16.1%
Affordable Housing	8.5%	141.5%	21.4%
Others	3.7%	1496.6%	56.8%
Total	100.0%	51.3%	6.6%



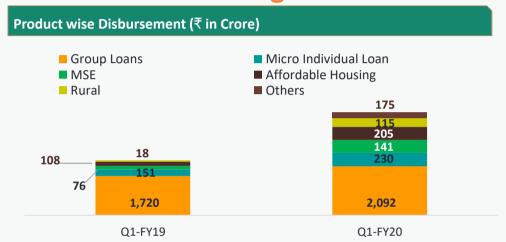




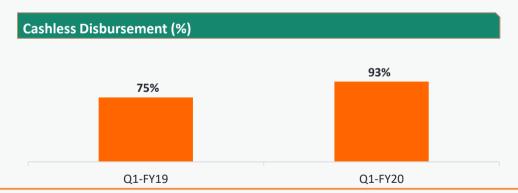




Disbursement & Average Ticket Size



Product	Growth Y-o-Y
Group Loans	22%
Micro Individual Loan	52%
Rural Banking	539%
MicroBanking	29%
MSE	85%
Affordable Housing	90%
Others	-
Total	41%

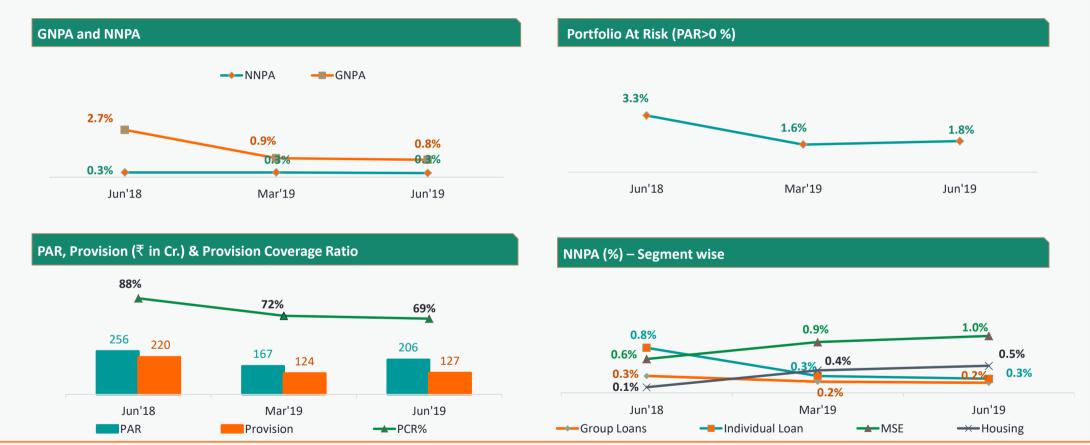


Average Ticket Size (₹)			
Product	Q1-FY20		
Group Loans	32,146		
Micro Individual Loan	87,778		
MSE	12.6 lakhs		
Affordable Housing	9.8 lakhs		





GNPA, NNPA and PAR









Stable Asset Quality

Credit Cost – Net Impact on P/L	Q1 FY19	Q1FY 20
Provision on NPA	182.4	66.7
Write off	56.0	16.1
Less: Bad Debt Recovery	2.0	7.6
Credit Cost – Net Impact on P/L	14.9	18.8
Movement of Gross NPA		
Opening Gross NPA	275.9	97.9
Additions during the period	14.4	23.3
Reductions during the period	82.8	25.6
On Account of recovery	26.8	9.5
On Account of write off	56.0	16.1
Gross NPA (closing)	208.5	95.8

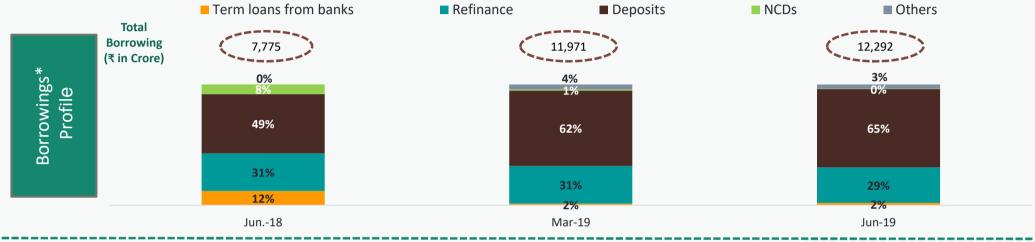


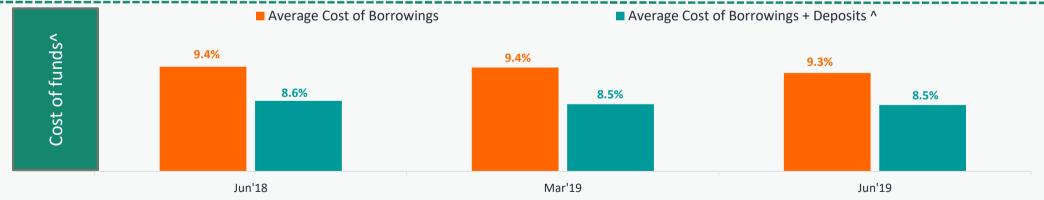


Liabilities Profile Ujjivan Small Finance Bank



Borrowing Profile and Cost of Funds



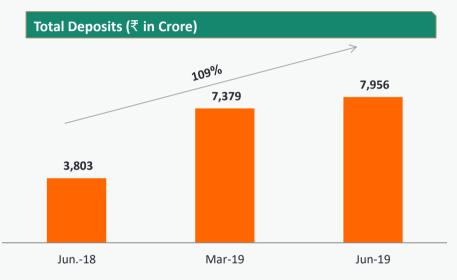


Note: * Includes IBPC/ Securitisation. All financials given in this presentation are on I-GAAP basis unless specified. These are for informational purpose only; ^ Computed on daily average basis

LIVAN SMALL FINANCE BANK

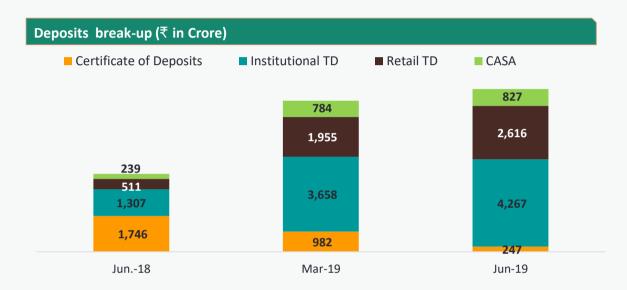


USFB – Deposit Update (1/2)



Deposit Ratios	Jun'19
Average Cost of Deposits	8.0%
CASA Ratio	10.4%
Retail to Total Deposit	43.1%
Credit to Total Deposit	148%

[^] TD: Term Deposits, CASA: Current Account, Savings Account



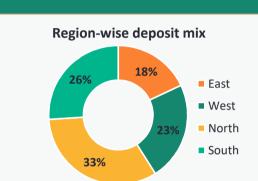
- ❖ Retail deposits continues to rise Q-o-Q reaping benefits from existing banking outlets. Retail % share has increased to 43.1% from 19.7% in Jun'18
- * Reliance on Certificate of Deposits continue to decline Q-o-Q
- Overall institutional lending has declined Q-o-Q, signifying it being replaced by low cost deposits
- ❖ Jun-19 CASA includes ₹ 14 cr (₹ 3 cr for Mar-19) which is classified as Institutional CASA.

 Hence not included in Retail deposits

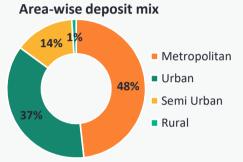




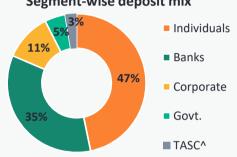
USFB – Deposit Update (2/2)











Focus on Retail Deposits







Liquidity Position and Asset Liability Management

FUNDING STRATEGY

- Building up of a retail deposits and CASA
- Committed lines of credit
- Long term refinance
- Reduce dependence on CDs

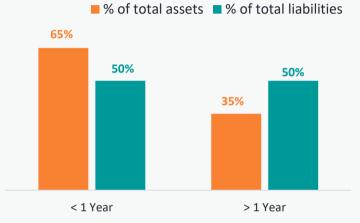
This optimal mix of long term and short term helped maintain comfortable liquidity position through IL&FS and geo-political crisis



Comfortable liquidity position maintained despite tightened market scenarios

Raised funds through:

- Long term refinance
- IBPC
- Securitization



- Long term book adequately funded by long term deposits/borrowings.
- ❖ Adequately capitalized with CAR at 19.0% of which Tier I is 18.4%
- Strong liquidity position maintained with LCR at above 100% consistently against minimum stipulated limit of 80%





Adequately Capitalized

	Jun'18	Mar'19	Jun'19
Credit Risk Weighted Assets	6,712	8,990	9,434
Tier I Capital	1,545	1,653	1,733
Tier II Capital	48	50	59
Total Capital	1,593	1,703	1,793
CRAR	23.7%	18.9%	19.0%
Tier I CRAR	23.0%	18.4%	18.4%
Tier II CRAR	0.7%	0.6%	0.6%



Credit Ratings for Ujjivan SFB

Particulars	₹ in Crore	Rating Agency
Long Term Borrowing	1,459.0	CARE A+ (Stable)
NCD	40.0	CARE A+ (Stable)
Certificate of Deposit	4,000.0	CRISIL A1+

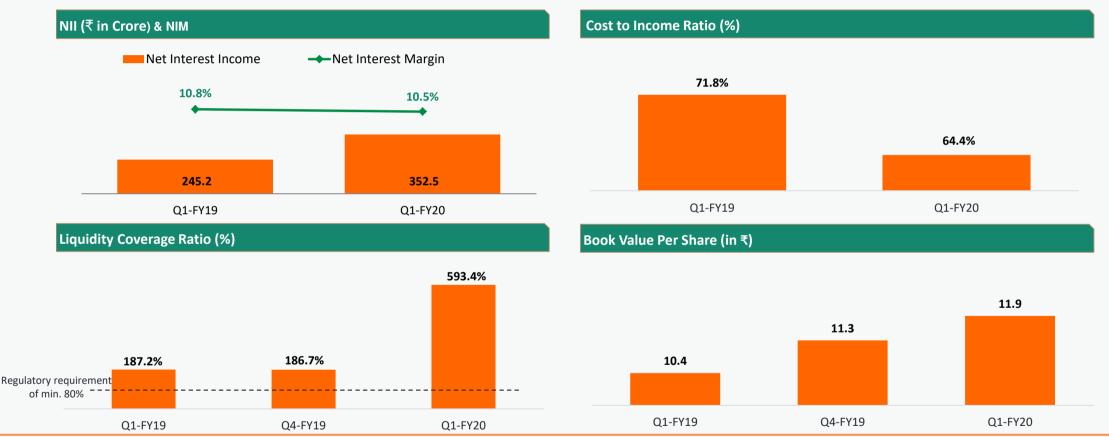




Financial Overview Ujjivan Small Finance Bank



Financial Overview









Income Statement – USFB

Particulars Particulars	Q1-FY20	Q1-FY19	YoY Growth
Interest Earned	605.4	406.3	49.0%
Other Income	100.1	53.3	87.8%
Total Income	705.5	459.6	53.5%
Interest Expended	252.9	161.1	57.0%
Operating Expenses	291.3	214.4	35.9%
Provisions and Contingencies	66.8	37.9	75.9%
Total Expenditure	611.0	413.5	47.8%
Net profit for the period	94.4	46.1	104.8%
Diluted Earnings Per Share	0.66	0.32	-





Balance Sheet – USFB

Particulars	Jun-19	Mar-19	Jun-18
CAPITAL AND LIABILITIES			
Capital	1,640.0	1,640.0	1,640.0
Reserves and Surplus	274.1	179.6	53.0
Deposits	7,956.8	7,379.4	3,803.4
Borrowings	3,946.1	4,166.1	3,944.6
Other Liabilities and Provisions	475.7	377.1	277.1
TOTAL	14,292.6	13,742.2	9,718.2
ASSETS			
Cash and Balances with Reserve Bank of India	299.6	446.5	183.6
Balance with Banks and Money at Call and Short Notice	421.8	648.0	298.1
Investments	1,659.7	1,526.6	1,203.8
Advances	11,327.5	10,552.5	7,604.8
Fixed Assets	294.7	284.4	216.6
Other Assets	289.3	284.2	211.3
TOTAL	14,292.6	13,742.2	9,718.2





Financial Overview Consolidated Ujjivan Financial Services



Q1-FY20: Financial Highlights – Consolidated (IND-AS)

Total Income

- ₹689.4 Crore in Q1-FY20
- 50.8% y-o-y growth

Net Interest Income (NII)

- ₹327.0 Crore in Q1-FY20
- 37.6% y-o-y growth

Net Interest Margin (NIM)

- 12.0% in Q1-FY20
- Lower by 40 bps y-o-y

Cost to Income

65.8% in Q1-FY20

Net Profit^

Net Profit of ₹83.0 Crore in Q1-FY20 as against ₹46.3 crore in Q1-FY19

Return Ratios

- ROA at 2.3%
- ROE at 17.4%

Note:

^{*} Y-o-Y refers to Q1FY20 vs Q1FY19 comparison

[^] IND-AS profits are lower due to differential treatment of processing fees



Consolidated Financials – Profit and Loss Statement (IND-AS)

Particulars	Q1-FY20	Q1-FY19	YOY Growth
Revenue from operations	635.4	425.9	49.2%
Other income	54.0	31.3	72.9%
Total Income	689.4	457.2	50.8%
Finance costs	263.1	161.2	63.3%
Impairment Losses on Financial Instruments	18.8	5.8	223.6%
Employee expenses	163.7	115.7	-83.7%
Depreciation	34.1	12.1	1250.7%
Other expenses	82.7	91.9	-62.9%
Total Expenses	562.4	386.7	45.4%
Profit before tax	127.0	70.5	80.2%
Total tax expense	44.0	24.2	81.8%
Profit After Tax	83.0	46.3	79.3%
Diluted EPS	6.83	3.82	-



Consolidated Financials – Balance Sheet 1/2 (IND-AS)

Liability & Equity	Jun-19	Mar-19	Jun-18
Financial Liabilities	12,446.6	12,087.1	7,916.6
Trade Payables	46.5	44.3	34.9
Deposits	7,835.1	7,259.2	3,803.8
Borrowings	4,237.1	4,433.0	3,294.4
Debt Securities	40.0	100.0	600.0
Subordinated Liabilities	50.0	50.0	50.0
Other Financial Liabilities	237.9	200.6	133.5
Non-Financial Liabilities	542.2	61.1	74.8
Current Tax Liabilities (Net)	19.4	0.2	-
Provisions	35.0	33.9	28.8
Lease Liability	440.2	-	-
Other Non-Financial Liability	47.5	27.0	46.0
Total Liabilities	12,988.8	12,148.2	7,991.5
Equity Share Capital	121.4	121.2	121.0
Other Equity	1,814.9	1,756.5	1,652.6
Total Equity Attributable to Owners of the Company	1,936.2	1,877.7	1,773.5
Total	14,925.0	14,025.9	9,765.0



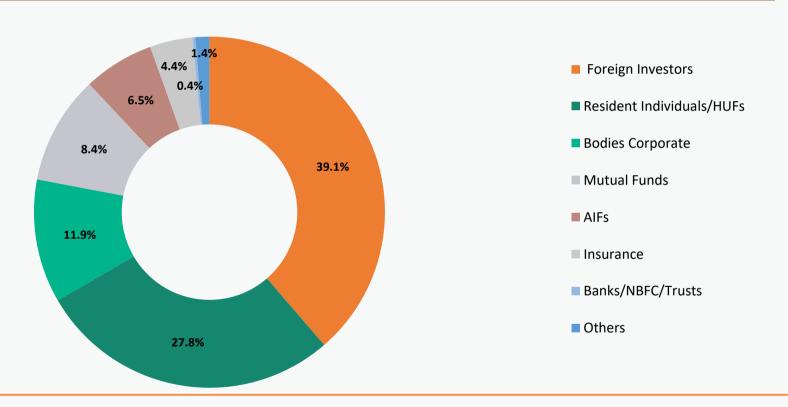
Consolidated Financials – Balance Sheet 2/2 (IND-AS)

Assets	Jun-19	Mar-19	Jun-18
Financial Assets	14,083.4	13,600.2	9,429.8
Cash and Cash Equivalents	705.9	1,078.8	535.9
Bank balances other than above	18.7	18.4	30.5
Loans	11,654.7	10,930.5	7,594.8
Investments	1,677.5	1,547.8	1,248.1
Other Financial Assets	26.5	24.6	20.5
Non-Financial Assets	841.6	425.7	335.1
Current Tax Assets (Net)	0.5	6.1	2.9
Deferred Tax Assets (Net)	98.7	75.9	75.8
Property, Plant and Equipment	204.8	207.1	131.5
Capital Work-in-Progress	11.1	2.1	12.5
Other Intangible Assets	78.9	75.2	72.7
Other Non-Financial Assets	56.3	59.1	39.8
Right of use Asset	391.4	-	-
Total	14,925.0	14,025.9	9,765.0



Shareholding Pattern of Ujjivan Financial Services

Shareholding Pattern as 30th June, 2019





Thank You!